

# **Annual General Meeting – FY18**

**20 February 2019** 



#### **Disclaimer**

This presentation includes both information that is historical in character and information that consists of forward looking statements. Forward looking statements are not based on historical facts, but are based on current expectations of future results or events. The forward looking statements are subject to risks, stakeholder engagement, uncertainties and assumptions which could cause actual results, timing, or events to differ materially from the expectations described in such forward looking statements. Those risks and uncertainties include factors and risks specific to the industry in which GrainCorp operates, any applicable legal requirements, as well as matters such as general economic conditions.

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# **Agenda**

- 1. Chairman's Address (Mr Graham Bradley AM)
- 2. CEO's Presentation (Mr Mark Palmquist)
- 3. Business of the Annual General Meeting (Mr Graham Bradley AM)
  - Resolutions
  - Shareholder Questions
  - Poll Voting
- 4. Meeting Closed (Mr Graham Bradley AM)





Chairman's Address





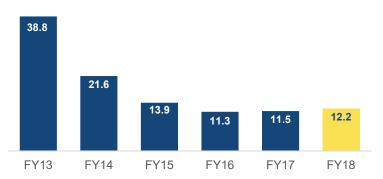
# **CEO's Presentation**

**Mark Palmquist** 

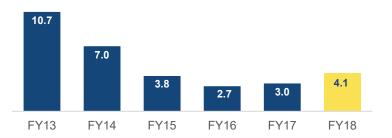


### **Commitment to safety is fundamental**

#### **RECORDABLE INJURY FREQUENCY RATE(1)**



#### LOST TIME INJURY FREQUENCY RATE<sup>(2)</sup>



#### Safety:

- GrainCorp's RIFR and LTIFR both increased in FY18, which is an unsatisfactory outcome.
- GrainCorp is committed to improving its safety performance through numerous initiatives as part of the *Group Safety, Health and Environment Strategy Towards 2020* framework.

#### **Environment:**

- 2018 Sustainability Report available on website
- Numerous initiatives underway to minimise energy use, reduce carbon intensity and improve water and waste management
- Commissioned expert environmental research to assess potential long-term impact of predicted climate change on grain production in key eastern Australian cropping districts.

- 1. Recordable Injury Frequency Rate (RIFR) is calculated as the number of injuries per million hours worked. Includes lost time injuries, medical injuries and restricted work injuries. Includes permanent and casual employees and GrainCorp controlled contractors.
- Lost Time Injury Frequency Rate (LTIFR) is calculated as the number of lost time injuries per million hours worked. Includes permanent and casual employees and GrainCorp controlled contractors.



### FY18: Malt growth continues; drought impacts Group earnings

\$M	FY18	FY17
Underlying EBITDA <sup>(1)</sup>	269	390
Underlying NPAT <sup>(2)</sup>	71	142
Statutory NPAT <sup>(3)</sup>	71	125
Dividend (cents per share) - 100% franked	16	30

- Malt: Solid demand in craft beer and distilling; high utilisation. Full second-half contribution from malt plant in Pocatello, Idaho.
- Oils: Good performance from Bulk Liquid Terminals and Feeds, improved Foods result. Weak oilseed crush margins due to eastern Australian drought impacting oilseed supply and quality.
- Grains: significantly smaller eastern Australian crop due to drought, with large decline in grain exports. Take-or-pay rail contracts a challenge with lower volumes. Grains formation helped to achieve higher share of domestic grain trade.

<sup>1.</sup> EBITDA is a non-IFRS measure representing earnings before interest, tax, depreciation and amortisation, before significant items.

<sup>2.</sup> Net Profit After Tax and before significant items.

<sup>3.</sup> Net Profit After Tax and after significant items.

## Grains initiatives delivering tangible results

> Grains is delivering a range of initiatives; increasing 'through-the-cycle' +\$10-20m p.a. EBITDA by \$55-80m p.a. +\$10-20m p.a. **Expanded** international +\$10-15m p.a. **ECA** supply chain footprint: integration / Canada +\$15m p.a. improved asset Ukraine **New rail contracts** utilisation: India +\$10m p.a. signed: **Expanding Organics Grains cost** Implemented, full reduction Benefits starting benefit from FY20 **Operational** initiatives: FY20 improvements in grain stocks Completed ~\$86m management: Completed

EBITDA +\$55-80m p.a.



FY14 – 18 Avg EBITDA (1)



#### **Grains outlook**

Grains

#### **Market fundamentals**

- Drought has had significant impact on east coast Australian (ECA) grain production.
- ECA winter crop production<sup>(1)</sup> estimate of 6.5mmt (FY18: 15.1mmt<sup>(1)</sup>).
- FY19 ECA summer crop production estimate of 1.5mmt<sup>(3)</sup>
- Minimal grain exports anticipated from ECA as domestic market continues to secure supply.
- Western Australian CY2018 winter crop of 17.7 mmt second largest on record.
- Grain being imported (trans-shipped) from Western Australia and South Australia to ECA ports.
- Global wheat and barley inventories down on last year.
- Black Sea continuing to be a primary wheat export market
- Volatility arising from uncertainty around global grain flows.
- Chinese anti-dumping enquiry into Australian barley.

#### **GrainCorp FY19 outlook**

- Year-to-date (YTD) total ECA grain receivals of 2.2mmt<sup>(2)</sup>.
- Modest summer crop receivals anticipated with increased grain flow from farm to domestic customer.
- Continuation of grain imports (trans-shipments) from WA and SA to ECA ports (YTD 0.9mmt). Volumes dependent on domestic demand and summer crop.
- YTD grain exports 0.1mmt (FY18 YTD: 1.2mmt).
- Domestic outload (country) 1.3mmt
- Utilisation of take-or-pay rail contracts will again be a burden.
   Contracts expire end of FY19.



Eastern Australian wheat, barley, canola and chickpea production estimate, using average of ABARES' February 2019 forecast of 6.7mmt and ACF's February 2019 forecast of 6.3mmt.

<sup>2.</sup> Tonnes received up country and direct to port from 1 October 2018.

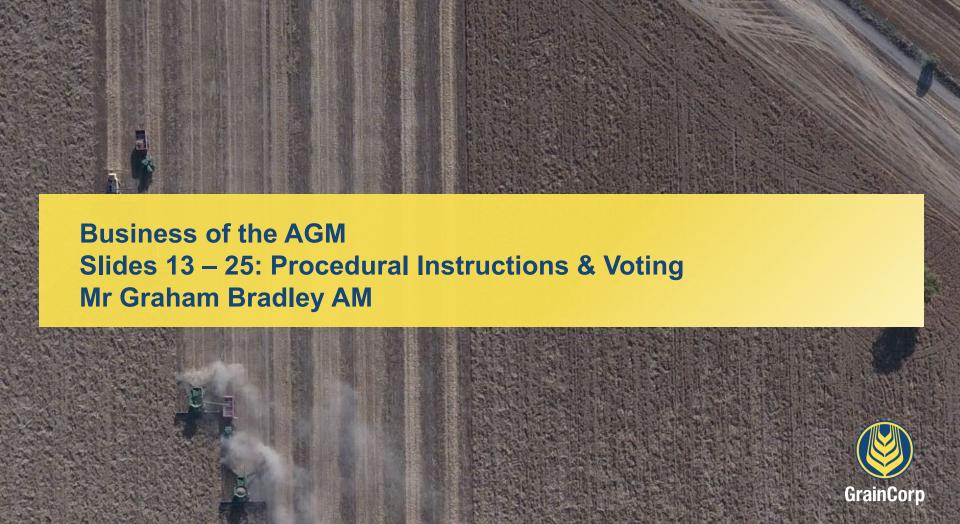
<sup>3.</sup> Eastern Australian sorghum production estimate, using average of ABARES' and ACF's February 2019 forecasts.

### **Processing outlook**

#### **Market fundamentals GrainCorp FY19 outlook** Global barley crop production ~141mmt<sup>(1)</sup> (FY18: 144mmt). High capacity utilisation 5% growth in US craft beer sales volumes in CY2017<sup>(2)</sup> Continued strong demand for specialty products Malt Distilling demand growing. Continue to benefit from efficient distribution network Demand for Mexican style beer remains robust. Full-year contribution from Pocatello, Idaho plant (220,000mt capacity) Elevated energy costs in Australia. Continued steady demand for bulk liquid storage. High capacity utilisation of bulk liquid terminals. Australian canola crop production estimate of ~2.1mmt<sup>(3)</sup>, (FY18: Continued pressure on oilseed crush margins due to low canola Oils 3.7mmt), pressure on oilseed crush margins. supply. Elevated energy costs in Australia. Ongoing benefits from Foods restructure and continuous improvement program. Ongoing shift in consumer preferences to dairy blends.

- 1. Source: United States Department of Agriculture 'World Agricultural Production' February 2019.
- 2. Relating to CY 2017 Brewers Association, sourced February 2019.
- 3. Average of ACF's and ABARES' February 2019 forecasts.





#### **Business of the AGM**

#### For Consideration

**Item 1:** Consideration of Financial Statements and Reports

### **Ordinary Resolutions**

**Item 2:** Adoption of the Remuneration Report

**Item 3:** Election of Directors

3.1 Re-election of Mr Donald McGauchie AO

**3.2** Re-election of Mr Peter Richards

**Item 4:** Grant of Performance Rights to Managing Director and CEO Mr Mark Palmquist



## **Voting Cards & Visitors**



#### **GrainCorp Limited**

Annual General Meeting 20 February 2019

SHAREHOLDER/PROXYHOLDER ADMISSION/VOTING CARD

**Sample Only** 

**POLL VOTING** 

In a poll, please mark a box below to indicate your voting intention.

Resolutions	For	Against	Abstain
Adoption of the Remuneration Report			
Re-election of Mr Donald McGauchie AO			
Re-election of Mr Peter Richards			
Grant of Performance Rights to Managing Director and CEO Mr Mark Palmquist			



#### **GrainCorp Limited**

Annual General Meeting 20 February 2019

Non-Voting Shareholder Admission Card

#### **Sample Only**

As a non-voting Shareholder you are reminded that whilst you are entitled to speak at this meeting, you are not entitled to vote.



#### Sample Only

Thank you for your interest in attending this meeting. As a visitor you are most welcome, but are reminded that this is a Shareholders' meeting. You are not entitled to speak or vote at this meeting.

# **Item 1: Consideration of the Financial Statements and Reports**

To receive and consider the Financial Statements and Report of the Directors and Auditor for the year ended 30 September 2018



# **Item 2: Adoption of the Remuneration Report**

To consider and, if thought appropriate, pass the following ordinary resolution:

"That the Remuneration Report (which forms part of the Directors' Report) of GrainCorp Limited for the financial year ended 30 September 2018 set out on pages 30 to 42 of the 2018 Annual Report be adopted."

**Note:** The vote on this resolution is advisory only and does not bind the Directors of the Company



# **Proxy & direct votes**

**Item 2: Adoption of the Remuneration Report** 

PROXY & DIRECT VOTES	FOR	OPEN	AGAINST	TOTAL
Item 2	133,391,622	333,481	29,540,925	163,266,028
% vote	81.7%	0.2%	18.1%	71.3% of issued capital

The Chairman of the Meeting will be voting open proxies in favour of the resolution



### **Item 3: Re-election of Directors**



MR DONALD MCGAUCHIE AO
FAICD
NON-EXECUTIVE DIRECTOR



MR PETER RICHARDS
BCom
NON-EXECUTIVE DIRECTOR



#### Item 3.1: Re-election of Mr Donald McGauchie AO



MR DONALD MCGAUCHIE AO
FAICD
NON-EXECUTIVE DIRECTOR

3.1) To consider and, if thought appropriate, pass the following ordinary resolution:

"That for the purposes of ASX Listing Rule 14.4, article 11.3(a) of the Constitution and for all other purposes, Mr Donald McGauchie AO, retiring by rotation, being eligible and offering himself for election, be re-elected as a Director of the Company."



# **Proxy & direct votes**

Item 3.1: Election of Mr Donald McGauchie AO

PROXY & DIRECT VOTES	FOR	OPEN	AGAINST	TOTAL
Item 3.1	100,926,092	341,422	60,043,166	161,310,680
% vote	62.6%	0.2%	37.2%	70.5% of issued capital

The Chairman of the Meeting will be voting open proxies in favour of the resolution



### Item 3.2: Re-election of Mr Peter Richards



MR PETER RICHARDS

BCom

NON-EXECUTIVE DIRECTOR

3.2) To consider and, if thought appropriate, pass the following ordinary resolution:

"That for the purposes of ASX Listing Rule 14.4, article 11.3(a) of the Constitution and for all other purposes, Mr Peter Richards, retiring by rotation, being eligible and offering himself for election, be re-elected as a Director of the Company."



# **Proxy & direct votes**

Item 3.2: Re-election of Mr Peter Richards

PROXY & DIRECT VOTES	FOR	OPEN	AGAINST	TOTAL
Item 3.2	98,234,148	343,025	62,749,813	161,326,986
% vote	60.9%	0.2%	38.9%	70.5% of issued capital

The Chairman of the Meeting will be voting open proxies in favour of the resolution



# Item 4: Grant of Performance Rights to Managing Director and CEO Mr Mark Palmquist

To consider and, if thought appropriate, pass the following ordinary resolution:

"That approval be given for all purposes for the grant of Performance Rights under the Company's equity incentive plans to Managing Director and Chief Executive Officer, Mr Mark Palmquist, in the manner set out in the Explanatory Notes to this Notice of Meeting."



# **Proxy & direct votes**

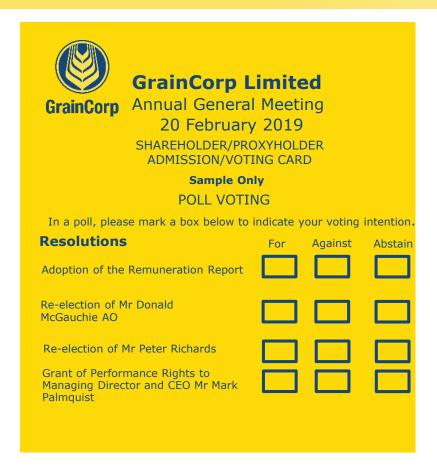
Item 4: Grant of Performance Rights to Managing Director and CEO

PROXY & DIRECT VOTES	FOR	OPEN	AGAINST	TOTAL
Item 4	136,192,306	334,075	26,840,250	163,366,631
% vote	83.4%	0.2%	16.4%	71.4% of issued capital

The Chairman of the Meeting will be voting open proxies in favour of the resolution



# **Poll Voting**









**Annual General Meeting – FY18** 

